Outline

• Why the SA2020 Scenarios?
• How were the scenarios developed?
• What were the outputs?
  – Issues, Uncertainties
  – Vision
  – Scenarios
  – Lessons
• What is the way forward?
• Who were those who took part?
why the SA2020 scenarios?

- After ten years of the South African miracle, an opportune time to understand:

  What is happening?  
  What might happen? and  
  What we want to happen as a society?
why the SA2020 scenarios?

- Create a frame of reference and engender a shared perspective of the issues, the choices, and potential solutions in the path to the future

- Explore the future from the perspective of the people who will be most directly affected by its outcome, the youth
why the SA2020 scenarios?

- A tool for defining and solving societal problems
- A follow-up to the Mont Fleur Scenarios

South African Mont Fleur Scenarios, 1992-2002

Is a settlement negotiated?

Are the government’s policies sustainable?

Is the transition rapid and decisive?
how were the scenarios developed?

- **Process:**
  - Workshops: dialogue & discussion, presentations
  - Sub-committee meetings
  - Online dialogue – AfLI Web

- **Outputs**
  - Internal & external issues
  - Critical uncertainties
  - Opportunities, Innovative ideas
  - Vision, Scenarios
### Internal Issues

**Economic**
- Inclusive & Distributed Economic Growth & Investment
- Employment & Job Creation
- Entrepreneurship
- Developing a Culture of Capital, Competitive Productivity & Work Ethic
- Community Self-Sufficiency & Economic De-concentration

**Social**
- Accelerated Social Service Delivery
- Poverty Reduction & Social Security Safety net
- Substantive Equality – bridging the gaps
- Education & Skills Development
- Effective control of Disease, notably HIV/AIDS
- Empowerment of Women & Youth
- Crime, Safety, Security & Violence

**Political**
- Deepening & Consolidating Democracy, with Transparency & Accountability
- Ensuring Good Governance & no Corruption
- Pan-Africanism & SA’s role therein

**Culture**
- Identity, Heritage & Multi-culturalism
- Caring & Tolerant society with high Moral Standards

**Environment**
- Protection of Natural Resources – sustainable consumption

**Technology**
- Adoption of technology for Economic & Social Delivery, including ICT
- Innovation to support economic development
# what were the outputs?

## External Issues

<table>
<thead>
<tr>
<th>Economic</th>
<th>Political</th>
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<tbody>
<tr>
<td>Impact of globalisation upon Trade &amp; Competition</td>
<td>Fundamentalism &amp; Terrorism</td>
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<tr>
<td>Competition for Foreign Investment</td>
<td>SA’s relations &amp; role with Africa &amp; the World</td>
</tr>
<tr>
<td>Global Economic Growth/shocks &amp; structural changes</td>
<td>Polarisation between Developed &amp; Developing World, &amp; SA’s role therein</td>
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<tr>
<td>Regional Economic Cooperation</td>
<td>Regional &amp; Continental Stability &amp; Peace</td>
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<tr>
<td>Unfair trade practices (e.g. subsidies)</td>
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<thead>
<tr>
<th>Social</th>
<th>Environment</th>
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<tbody>
<tr>
<td>Global response to the HIV/AIDS pandemic</td>
<td>Global Environmental Governance</td>
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<td>Climate Change</td>
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<tr>
<th>Technology</th>
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<tr>
<td>Impact of Biotechnology, Life Sciences &amp; new technologies</td>
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<tr>
<td>Development of the Information Sciences</td>
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## Critical Uncertainties

<table>
<thead>
<tr>
<th>Internal</th>
<th>Top Ranked</th>
<th>External</th>
<th>Others</th>
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<tbody>
<tr>
<td>Poverty Reduction &amp; Social Delivery</td>
<td>Global Power Balance</td>
<td>Global Economic Development</td>
<td>HIV/AIDS</td>
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<td>Political Governance &amp; Leadership</td>
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<tr>
<td>Economic Direction</td>
<td>Globalisation</td>
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<td>Crime &amp; Violence</td>
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<td>Unemployment</td>
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<td>National Cohesion</td>
<td>Global Sustainable Development</td>
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<td>Education &amp; Skills</td>
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<td>SA’s role in Africa</td>
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<td>Sustainable Development</td>
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</table>
where do we want to go?
SA2020 Vision

“an inclusive, prosperous and just society founded on ubuntu, equality and freedom, fostering creativity and allowing its people to realise their full potential “

- a South Africa that has
  - dealt with the legacy of underdevelopment, poverty, unemployment and inequality that it had inherited
  - proudly taken its place within the world community of nations, as an economic and political equal
SA2020 Vision: the building blocks

Without all the Building Blocks in place, the Vision collapses
SA2020 Vision: our values

Just society:
A society based on rule of law, democratic & well governed

Ubuntu:
A society that is humane, caring & with opportunities for all to realise their full potentials

Inclusive economy & high growth:
An innovative, high growth & inclusive economy

Social delivery:
Access for all to basic social services: education, health

Enabling environment for creativity:
A society that encourages and nurtures creativity, innovation, and learning
SA2020 Scenarios

Drivers of the divergent Scenarios

**Strong Leadership**

- Sharp right turn
  - Focus on high Economic Growth, Elitist, without benefiting the majority

- All Aboard the Dual Carriageway
  - Bold & visionary leadership
  - Inclusive social & economic transformation

**Weak Leadership**

- Dead End
  - Poor, self-serving leadership, kleptocracy, greed, crime

- Slow puncture
  - Incremental changes
  - Business as usual

---

Inclusive Society

Elitist

- Fully Inclusive
Scenario Branch Points

**Bold decisive leadership**
- Empower self-sustaining communities
- Drive new economic growth
- Engender values of ubuntu, solidarity, self-reliance, participation, cooperation

**All Aboard the Dual Carriageway**
- Incremental changes,
  Conservative leadership
  Beating the same path

**Kleptocracy,**
- Greed, corruption,
  Self-serving leadership

**Dead End**

**Sharp right turn**

**Strong leadership focused on Economic Growth,**
- Elitist, growing inequality

**Slow puncture**
Dead End

Kleptocratic State

- Greed & self serving elite
- Patronage & Corruption

+ +

Poor & indecisive leadership at all levels
- Weak state, inefficient public sector, bad policies
- Exploit and deepen divisions
- Entitlement culture

Societal Breakdown
- Breakdown of infrastructure & Services
- Mass urbanisation & urban decay
- Fear and crime

Low investor confidence
- Capital flight
- Emigration of skilled labour and elite
- Spiralling unemployment

economic decline, social malaise, ravaged communities, a general sense of things fall apart
Slow Puncture
Business as usual, incremental changes

- Indecisive & cautious leadership
- Lack of a bold vision

Unfavourable economic environment
- Strong Rand, rising oil prices
- Limited market access
- Weak performance in the region

- Ineffective policies
- Weakening state delivery capacity
- Low growth

- Increased inequality, poverty
- Rising discontent, unrest & crime
- Time bombs:
  - HIV/AIDS, unemployment, land

Slow but painful socio-economic decline
Fed up with incremental change, leadership takes a Sharp Right Turn

single-minded mission to improve the growth rate

Business incentives, lowered taxes \(\rightarrow\) Capital intensive growth

Decline investment in social sector & services \(\rightarrow\) increasing unemployment

Increased poverty, inequality, rising crime \(\rightarrow\) Clamp down, repression, unrest
All Aboard the dual carriage way

Bold & Visionary leadership at all levels of society

- Good governance
- Inclusive economy
- Sustainable livelihoods
- Self reliance, Ubuntu

• SA’s regional leadership, new alliances
• An improving regional environment
• Increased access to world markets

• Developmental state, efficient service delivery
• Increased confidence & investment
• New economic activities & sectors
• Empowered communities, broad participation

• Significant reduction in poverty
• Urban and rural regeneration
• Reduced crime

• Fostering creativity, innovation & entrepreneurship
• Increased social investment
• National cohesion, increased activism

A rapidly growing and inclusive economy, underpinned by the principles of Ubuntu, Self-sustainability, Solidarity, Participation and Cooperation between all Sectors
## The Scenarios and our Vision

<table>
<thead>
<tr>
<th></th>
<th>Dead End</th>
<th>Slow Puncture</th>
<th>Sharp Right Turn</th>
<th>All Aboard the dual carriage way</th>
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<td>Just Society</td>
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<td>Ubuntu Equality</td>
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<td>Inclusive Economy</td>
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<td>Social Delivery to all</td>
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<td>Enabling Environment</td>
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<td>Non-Corrupt Governance</td>
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<td>Sustainable Livelihoods</td>
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<td>Cohesive, Supportive Communities</td>
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<td>Prosperity without Poverty</td>
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lessons

• the need for bold and visionary leadership at all levels of society
• the importance of building an inclusive society, with opportunities for all
• the need for an innovative economy underpinned by creativity, self reliance and active participation by all
• the cost of corruption, patronage & greed
what is the way forward?

- Engender a national debate and dialogue on
  - where we are as a nation
  - where we should be going
  - how to make our desired future a reality
  - what is our individual role in creating this future

- The importance of each community, each constituency, and each one everyone of us taking an active role in the dialogue on creating a desirable 21st century South Africa
who are those who took part?

SA2020 team
- Ms. Bonita Case, Social Investment
- Mr. Brett Dawson, Engineer / Business Analyst
- Mr. Carel Bosshoff, Member of Provincial Legislature – Orania
- Mr. Desmond Lesejane, Minister of Religion
- Mr. Donovan Williams, Political Analyst
- Ms. Fébé Potgieter, Activist
- Ms. Felleng Sekha, Lawyer
- Ms. Frouwien du Toit, Researcher
- Dr. Isaac Machi, Senior Lecturer (Physics)
- Ms. Isobel Frye, Lawyer
- Dr. Karl Le Roux, Medical Doctor
- Dr. Lisa Klein, Strategy Consultant
- Mr. Michael Cerfontyne, Business Consultant
- Mr. Na'eem Jeenah, Academic / Muslim Activist
- Ms. Nkuli Mabandla, Lawyer
- Mr. Oupa Bodibe, Trade Unionist
- Mr. Patrick Kulati, Environmentalist
- Mr. Ronnie Ntuli, Banker / Lawyer
- Mr. Ronny Mkhwanazi, Attorney
- Mr. Saki Zamxaka, Economist
- Mr. Langa Zita, Member of Parliament - Communist Party
- Ms. Raenette Taljaard, Member of Parliament – DA
- Ms. Shaamela Cassiem, Policy Analyst
- Mr. Aidan Eyakuze, Economist / Tanzania
- Ms. Barbara Barungi, Economist / Uganda
- Ms. Betty Maina, Policy Analyst / Kenya
- Mrs. Bola Atta, Media / Nigeria
- Mr. Emmanuel Dei-Tumi, Business Executive / Ghana
- Ms. Janah Ncube, Women’s Rights Activist / Zimbabwe

Institutional Support
- Funded by United Nations Development Programme (UNDP), South Africa
- Hosted by University of Western Cape
- Designed, coordinated and facilitated by the African Leadership Institute

Facilitators
- Peter Wilson - AfLI
- Olugbenga Adesida - AfLI

Advisory Committee
- Dr. Stephen Mncube – Chairman Sentech
- Dr. John Ohiorhenuan – UNDP Resident Representative in South Africa
- Dr. Garth Le Pere – Executive Director, Institute for Global Dialogue
- Dr. Barney Pityana – Vice Chancellor, UNISA
- Prof. Brian O’Connell – Vice Chancellor, University of Western Cape (Mont Fleur Scenarios team member)
- Prof. Pieter le Roux – Institute for Development Studies, UWC (Mont Fleur Scenarios team member)
- Ms. Sue van der Merwe MP - Deputy Minister of Foreign Affairs (Mont Fleur Scenarios team member)
- Mr. Peter Wilson – African Leadership Institute – Project Coordinator
SA2020 Scenarios

ALL ABOARD THE DUAL CARRIAGeway: examines how South Africa as a country chose to challenge its approach to growth and development and chose a bold path to enable all to climb aboard the dual carriageway to a better life.

SHARP RIGHT TURN examines the implications of a South Africa focusing only on achieving high economic growth.

SLOW PUNCTURE explores the possible outcome of South Africa choosing to beat the same path rather than adopting a bold vision to reduce inequalities.

DEAD END explores the possible outcome of uncurtailed corruption and rampant individualism.

Is there a bold & visionary leadership?

Is the economy inclusive?

Is greed & corruption curtailed?

All Aboard the dual carriage way

Sharp right turn

Slow Puncture

Dead End
SA2020 Scenarios

Initial Stories

Negative

Group III
Titanic
Dirty Rotten Apples
Umgulukudu
Nyaganyaga

Group II
Fear of the past/
remember Mr. Jones
Mahlatini

Positive

Group I
Free at Last/Shaka
Bricks, Clicks and Biofix
Happy Nation/Happy SA
Chakalaka