



SA2020

SCENARIOS



**AFRICAN
LEADERSHIP
INSTITUTE**

Outline

- **Why the SA2020 Scenarios?**
- **How were the scenarios developed?**
- **What were the outputs?**
 - **Issues, Uncertainties**
 - **Vision**
 - **Scenarios**
 - **Lessons**
- **What is the way forward?**
- **Who were those who took part?**

why the SA2020 scenarios?

- After ten years of the South African miracle, an opportune time to understand:

What is happening ?

What might happen? and

What we want to happen as a society?

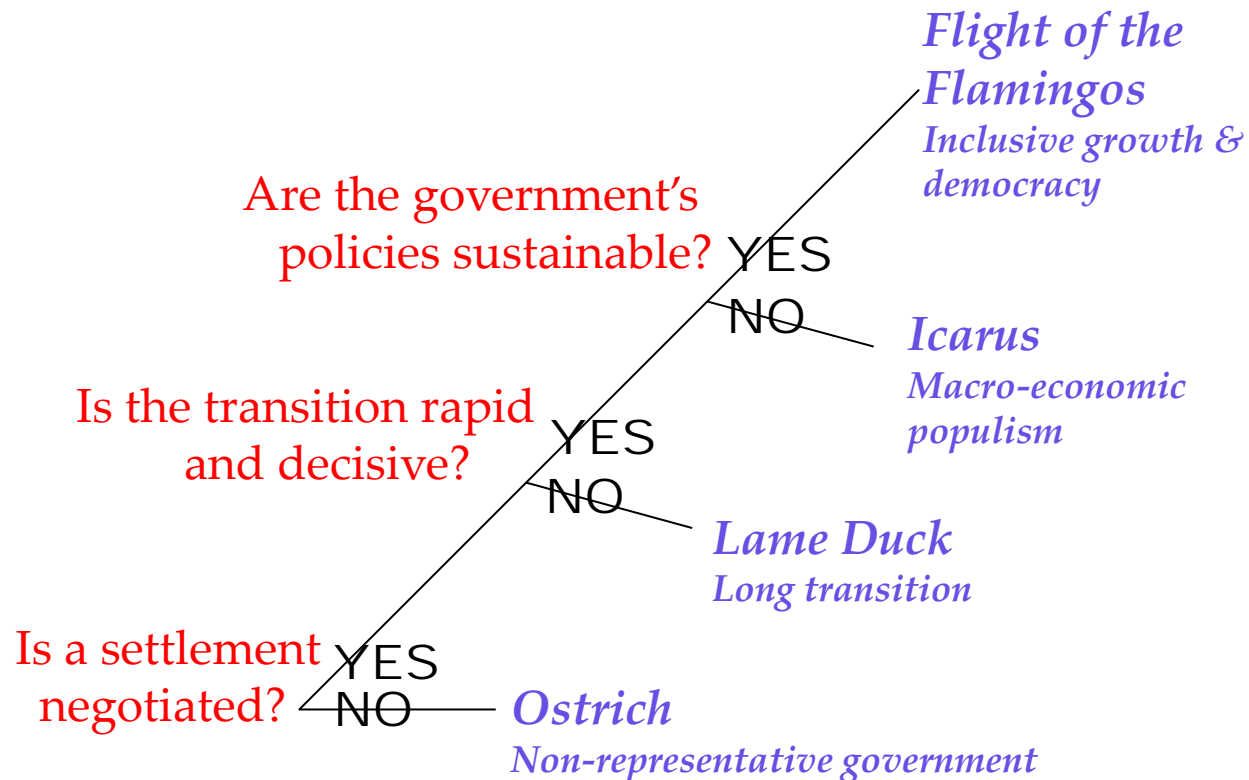
why the SA2020 scenarios?

- Create a frame of reference and engender a shared perspective of the issues, the choices, and potential solutions in the path to the future
- Explore the future from the perspective of the people who will be most directly affected by its outcome, the youth

why the SA2020 scenarios?

- A a tool for defining and solving societal problems
- A follow-up to the Mont Fleur Scenarios

South African Mont Fleur Scenarios, 1992-2002



how were the scenarios developed?

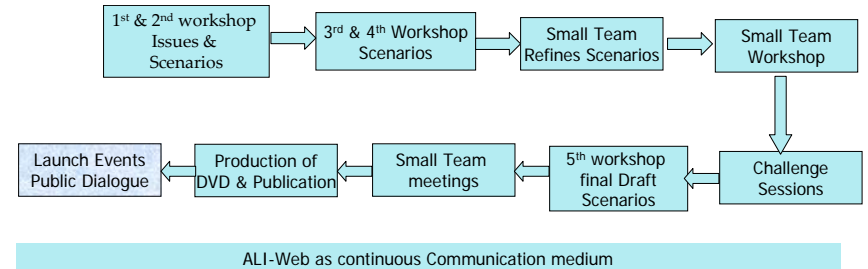
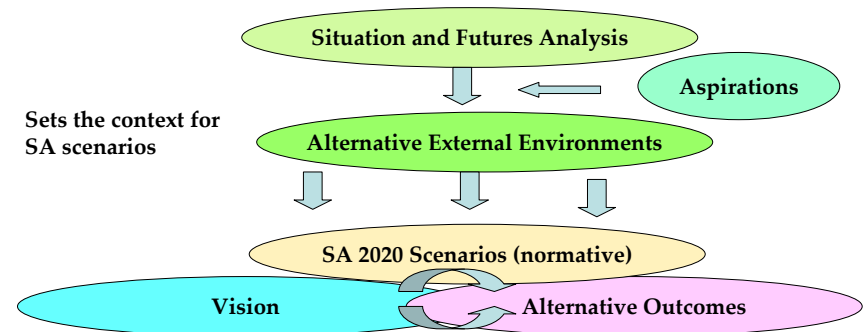
- **Process:**

- Workshops: dialogue & discussion, presentations
- Sub-committee meetings
- Online dialogue – AfLI Web

- **Outputs**

- Internal & external issues
- Critical uncertainties
- Opportunities, Innovative ideas
- Vision, Scenarios

SA2020 scenario process



what were the outputs?

Internal Issues

Economic <ul style="list-style-type: none">Inclusive & Distributed Economic Growth & InvestmentEmployment & Job CreationEntrepreneurshipDeveloping a Culture of Capital, Competitive Productivity & Work EthicCommunity Self-Sufficiency & Economic De-concentration	Social <ul style="list-style-type: none">Accelerated Social Service DeliveryPoverty Reduction & Social Security Safety netSubstantive Equality – bridging the gapsEducation & Skills DevelopmentEffective control of Disease, notably HIV/AIDSEmpowerment of Women & YouthCrime, Safety, Security & Violence
Political <ul style="list-style-type: none">Deepening & Consolidating Democracy, with Transparency & AccountabilityEnsuring Good Governance & no CorruptionPan-Africanism & SA's role therein	Culture <ul style="list-style-type: none">Identity, Heritage & Multi-culturalismCaring & Tolerant society with high Moral Standards
Environment <ul style="list-style-type: none">Protection of Natural Resources – sustainable consumption	Technology <ul style="list-style-type: none">Adoption of technology for Economic & Social Delivery, including ICTInnovation to support economic development

what were the outputs?

External Issues

Economic <ul style="list-style-type: none">Impact of globalisation upon Trade & CompetitionCompetition for Foreign InvestmentGlobal Economic Growth/shocks & structural changesRegional Economic CooperationUnfair trade practises (e.g. subsidies)	Political <ul style="list-style-type: none">Fundamentalism & TerrorismSA's relations & role with Africa & the WorldPolarisation between Developed & Developing World, & SA's role thereinRegional & Continental Stability & Peace
Social <ul style="list-style-type: none">Global response to the HIV/AIDS pandemic	Environment <ul style="list-style-type: none">Global Environmental GovernanceClimate Change
Technology <ul style="list-style-type: none">Impact of Biotechnology, Life Sciences & new technologiesDevelopment of the Information Sciences	

Critical Uncertainties

Top Ranked		Others
Internal	External	
Poverty Reduction & Social Delivery	Global Power Balance	Economic Competitiveness & Investment
Political Governance & Leadership	Global Economic Development	HIV/AIDS
Economic Direction	Globalisation	Crime & Violence
Unemployment	Africa's future	Education & Skills
National Cohesion	Global Sustainable Development	Corruption
		SA's role in Africa
		Sustainable Development

where do we want to go?

SA2020 Vision

“ an inclusive,
prosperous and just
society founded on
ubuntu, equality
and freedom,
fostering creativity
and allowing its
people to realise
their full potential “

- a South Africa that has
 - dealt with the legacy of underdevelopment, poverty, unemployment and inequality that it had inherited
 - proudly taken its place within the world community of nations, as an economic and political equal

SA2020 Vision: the building blocks



Without all the Building Blocks in place, the Vision collapses

SA2020 Vision: our values

Just society:

A society based on rule of law, democratic & well governed

Ubuntu:

A society that is humane, caring & with opportunities for all to realise their full potentials

Inclusive economy & high growth:

An innovative, high growth & inclusive economy

Social delivery:

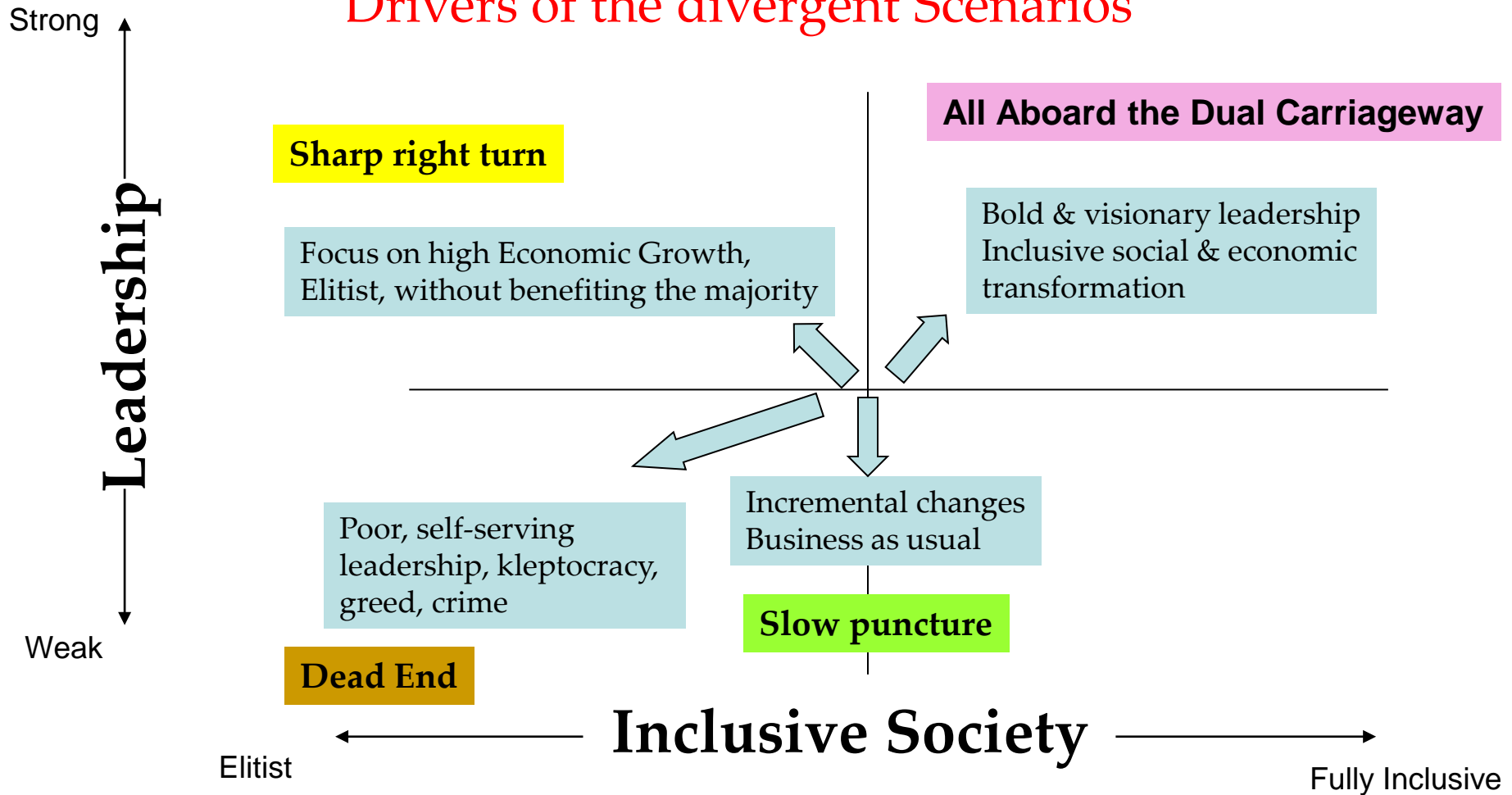
Access for all to basic social services: education, health

Enabling environment for creativity:

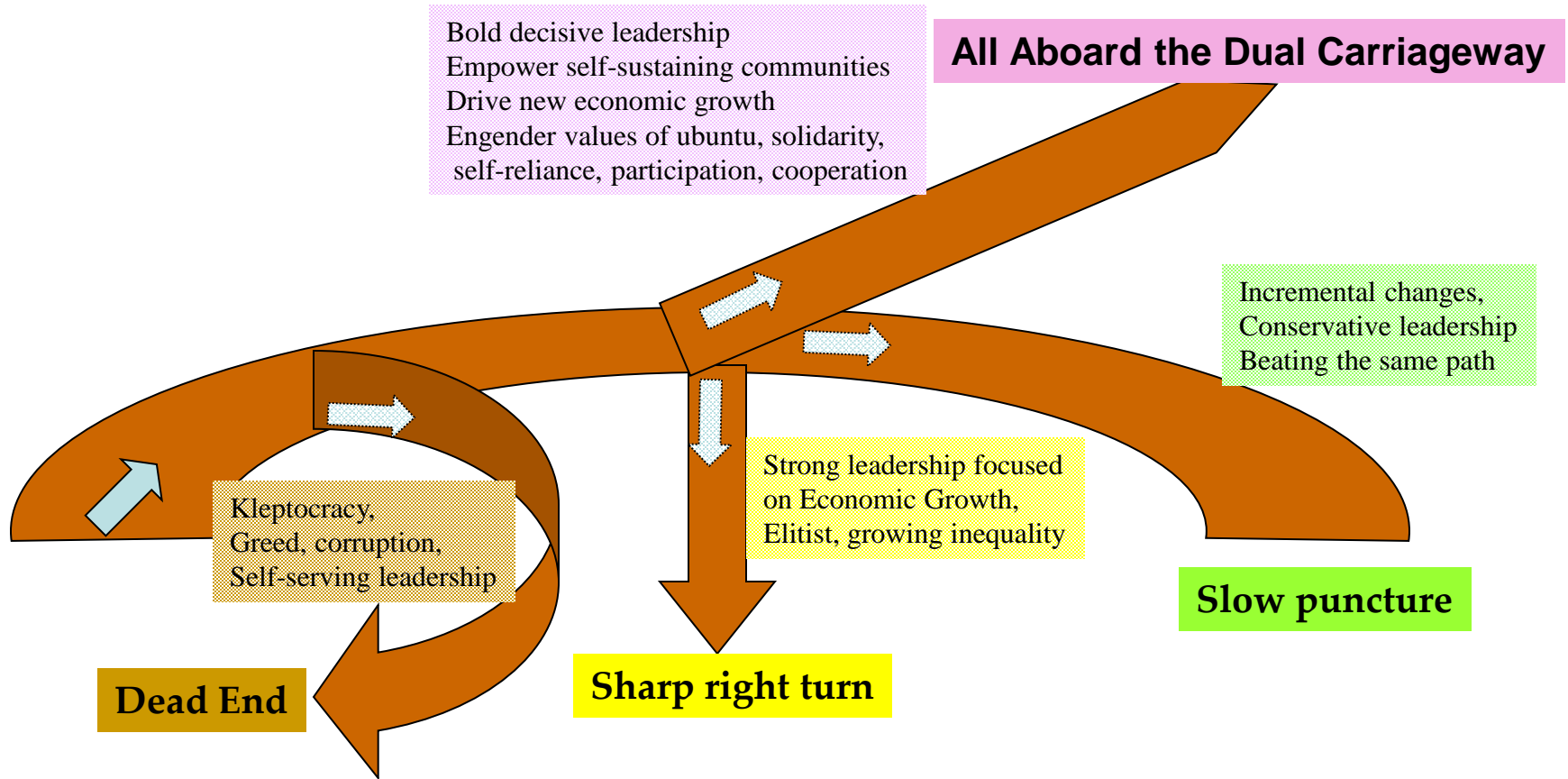
A society that encourages and nurtures creativity, innovation, and learning

SA2020 Scenarios

Drivers of the divergent Scenarios

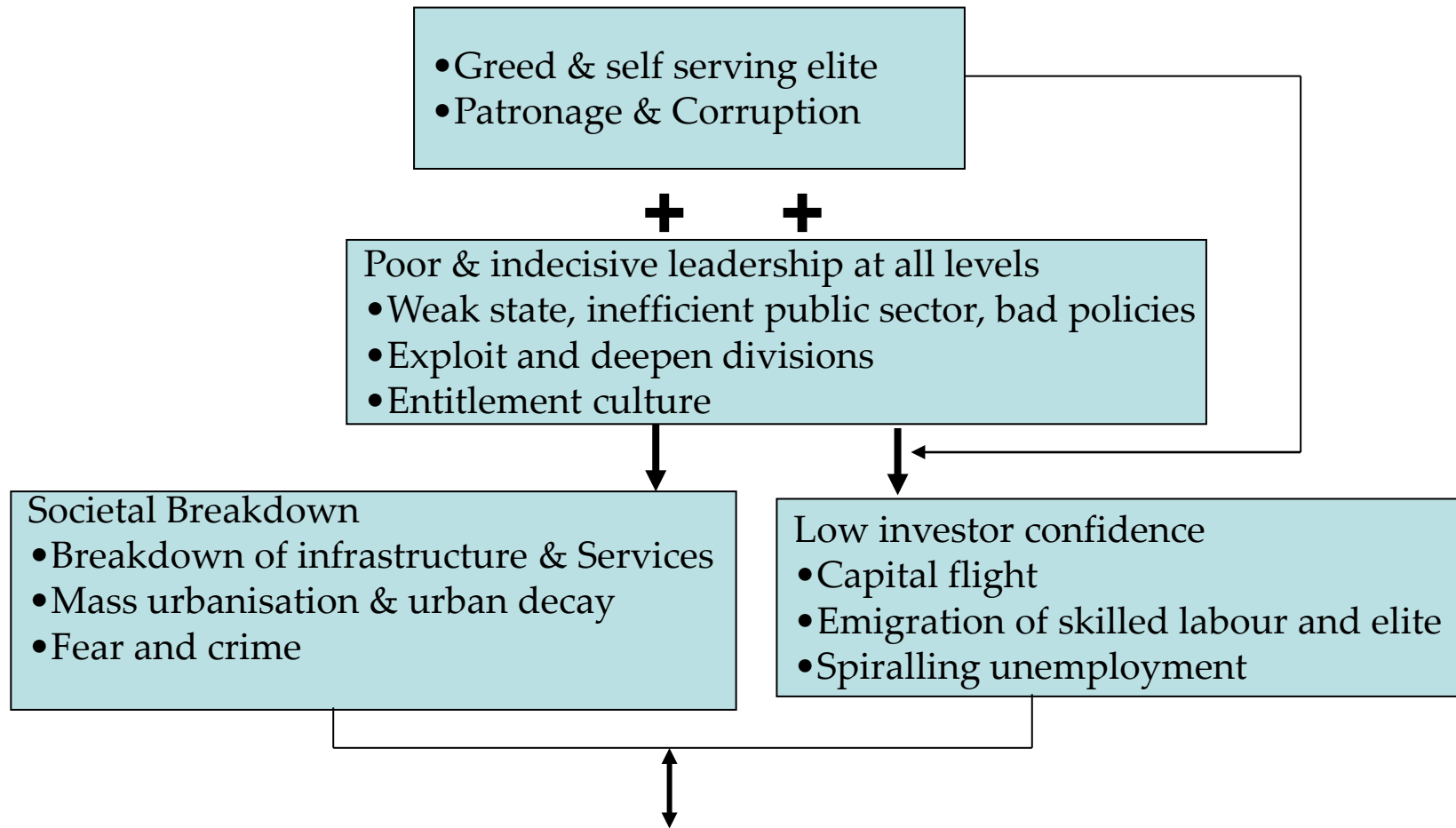


Scenario Branch Points



Dead End

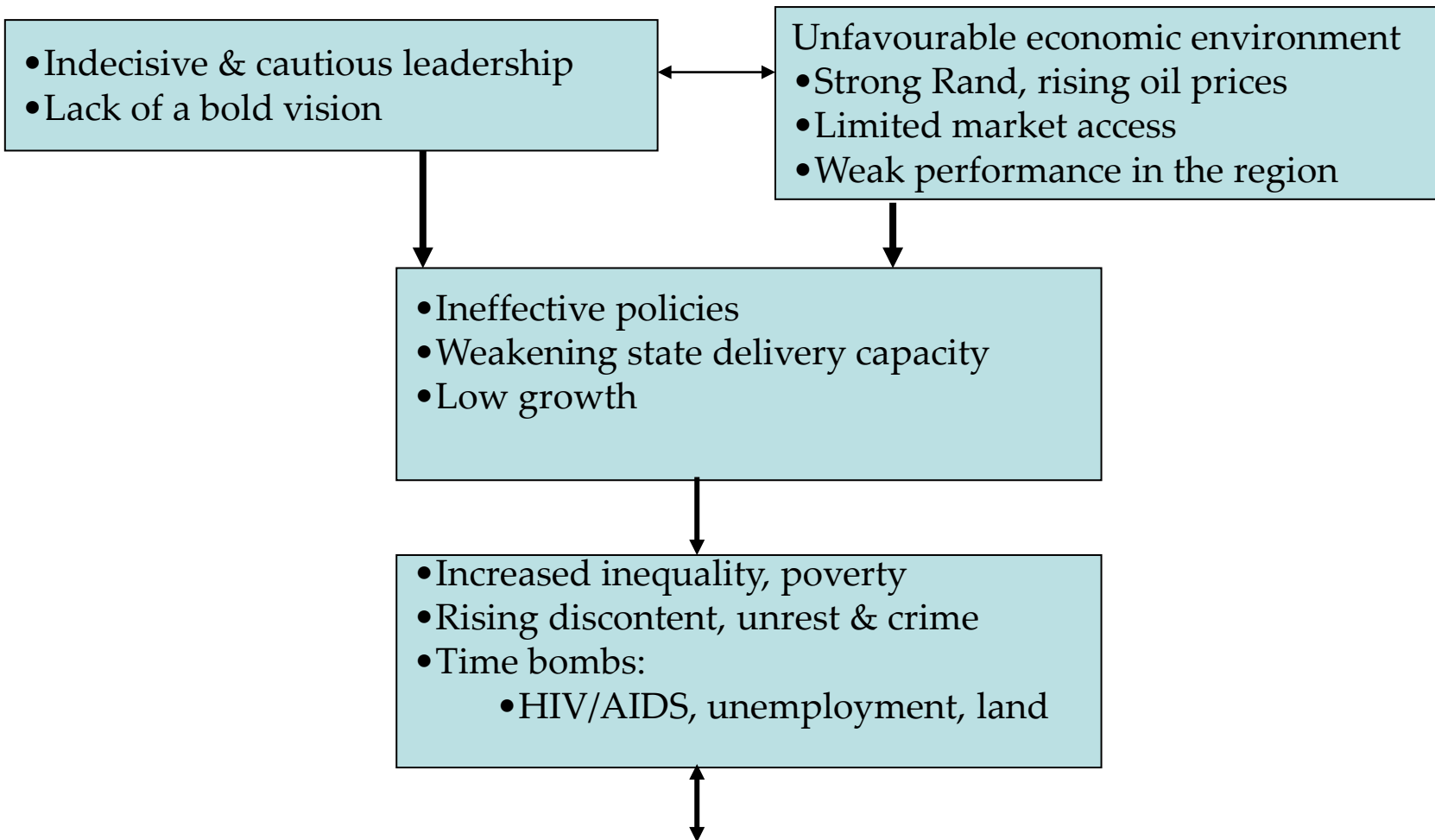
Kleptocratic State



economic decline, social malaise, ravaged communities,
a general sense of things fall apart

Slow Puncture

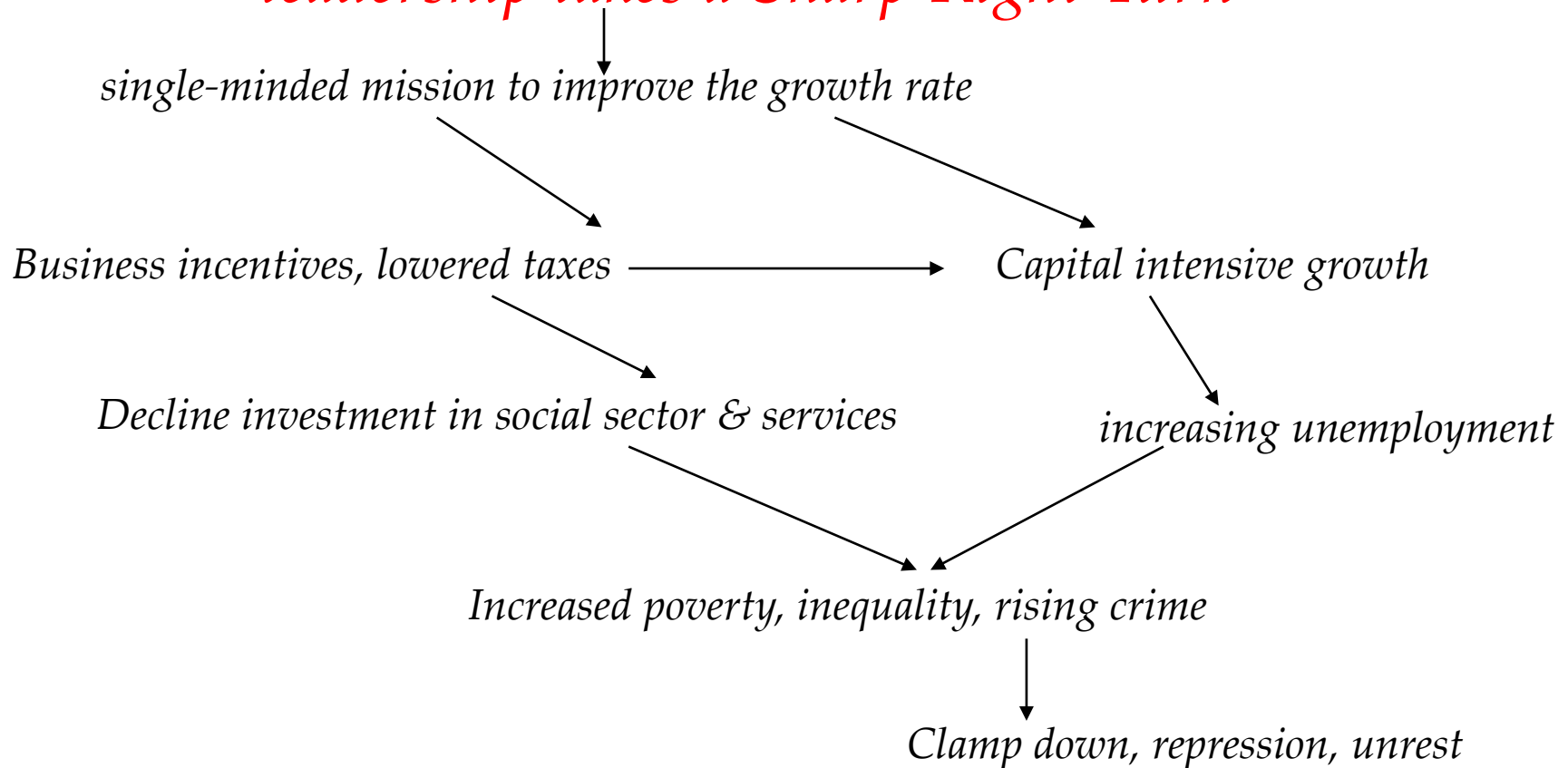
Business as usual, incremental changes



Slow but painful socio-economic decline

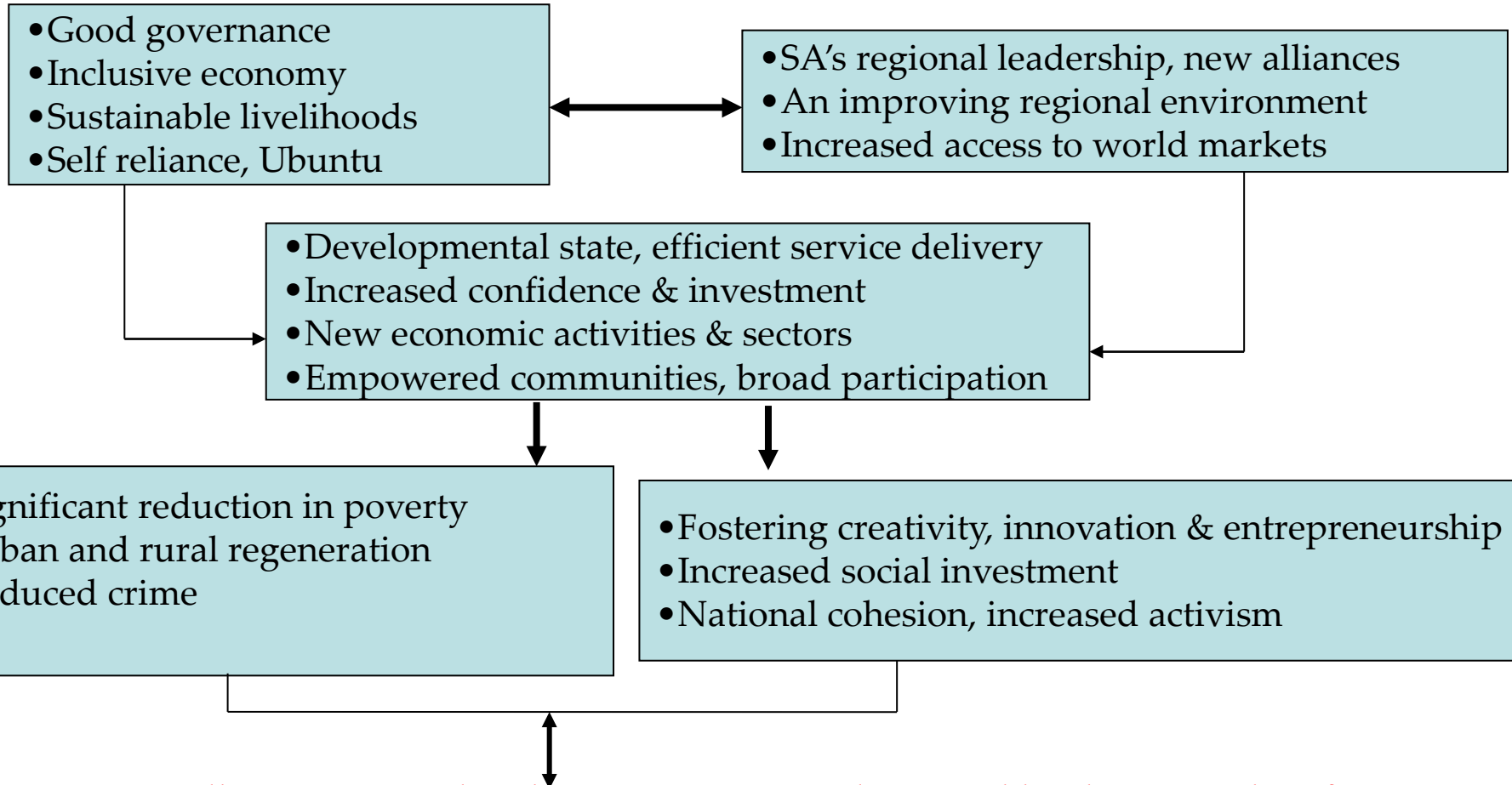
Sharp Right Turn

*Fed up with incremental change,
leadership takes a Sharp Right Turn*



All Aboard the dual carriage way

Bold & Visionary leadership at all levels of society



A rapidly growing and inclusive economy, underpinned by the principles of Ubuntu, Self-sustainability, Solidarity, Participation and Cooperation between all Sectors

The Scenarios and our Vision

	Dead End	Slow Puncture	Sharp Right Turn	All Aboard the dual carriage way
Just Society		X	X	X
Ubuntu Equality		X		X
Inclusive Economy				X
Social Delivery to all				X
Enabling Environment			X	X
Non-Corrupt Governance		X	X	X
Sustainable Livelihoods				X
Cohesive, Supportive Communities				X
Prosperity without Poverty				X

lessons

- the need for bold and visionary leadership at all levels of society
- the importance of building an inclusive society, with opportunities for all
- the need for an innovative economy underpinned by creativity, self reliance and active participation by all
- the cost of corruption, patronage & greed

what is the way forward?

- Engender a national debate and dialogue on
 - where we are as a nation
 - where we should be going
 - how to make our desired future a reality
 - what is our individual role in creating this future
- The importance of each community, each constituency, and each one everyone of us taking an active role in the dialogue on creating a desirable 21st century South Africa

who are those who took part?

SA2020 team

- Ms. Bonita Case, Social Investment
- Mr. Brett Dawson, Engineer / Business Analyst
- Mr. Carel Boshoff, Member of Provincial Legislature – Orania
- Mr. Desmond Lesejane, Minister of Religion
- Mr. Donovan Williams, Political Analyst
- Ms. Fébé Potgieter, Activist
- Ms. Felleng Sekha, Lawyer
- Ms. Frouwien du Toit, Researcher
- Dr. Isaac Machi, Senior Lecturer (Physics)
- Ms. Isobel Frye, Lawyer
- Dr. Karl Le Roux, Medical Doctor
- Dr. Lisa Klein, Strategy Consultant
- Mr. Michael Cerfontyne, Business Consultant
- Mr. Na'eem Jeenah, Academic / Muslim Activist
- Ms. Nkuli Mabandla, Lawyer
- Mr. Oupa Bodibe, Trade Unionist
- Mr. Patrick Kulati, Environmentalist
- Mr. Ronnie Ntuli, Banker / Lawyer
- Mr. Ronny Mkhwanazi, Attorney
- Mr. Saki Zamxaka, Economist
- Mr. Langa Zita, Member of Parliament - Communist Party
- Ms. Raenette Taljaard, Member of Parliament – DA
- Ms. Shaamela Cassiem, Policy Analyst
- Mr. Aidan Eyakuze, Economist / Tanzania
- Ms. Barbara Barungi, Economist / Uganda
- Ms. Betty Maina, Policy Analyst / Kenya
- Mrs. Bola Atta, Media / Nigeria
- Mr. Emmanuel Dei-Tumi, Business Executive / Ghana
- Ms. Janah Ncube, Womens' Rights Activist / Zimbabwe

Institutional Support

- Funded by United Nations Development Programme (UNDP), South Africa
- Hosted by University of Western Cape
- Designed, coordinated and facilitated by the African Leadership Institute

Facilitators

- Peter Wilson - AfLI
- Olugbenga Adesida - AfLI

Advisory Committee

- Dr. Stephen Mncube – Chairman Sentech
- Dr. John Ohiorhenuan – UNDP Resident Representative in South Africa
- Dr. Garth Le Pere – Executive Director, Institute for Global Dialogue
- Dr. Barney Pityana – Vice Chancellor, UNISA
- Prof. Brian O'Connell – Vice Chancellor, University of Western Cape (Mont Fleur Scenarios team member)
- Prof. Pieter le Roux – Institute for Development Studies, UWC (Mont Fleur Scenarios team member)
- Ms. Sue van der Merwe MP - Deputy Minister of Foreign Affairs (Mont Fleur Scenarios team member)
- Mr. Peter Wilson – African Leadership Institute – Project Coordinator

SA2020 Scenarios

Is the economy inclusive?

YES
NO

*All Aboard
the dual carriage way*

ALL ABOARD THE DUAL CARRIAGEWAY: examines how South Africa as a country chose to challenge its approach to growth and development and chose a bold path to enable all to climb aboard the dual carriageway to a better life

Is there a bold & visionary leadership?

YES
NO

Sharp right turn

SHARP RIGHT TURN examines the implications of a South Africa focusing only on achieving high economic growth

Is greed & corruption curtailed?

YES
NO

Slow Puncture

SLOW PUNCTURE explores the possible outcome of South Africa choosing to beat the same path rather than adopting a bold vision to reduce inequalities

Dead End

DEAD END explores the possible outcome of uncurtailed corruption and rampant individualism

SA2020 Scenarios

Initial Stories

Negative

Positive

Group III
Titanic
Dirty Rotten Apples
Umgulukudu
Nyaganyaga

Group I
Free at Last/Shaka
Bricks, Clicks and Biofix
Happy Nation/Happy SA
Chakalaka

Group II
Fear of the past/
remember Mr. Jones
Mahlatini